

SpareBank 1

4th quarter 2019 Preliminary accounts 2019

5. February 2020

Good profits in 2019

Net profit

NOK 2.563m (2.090)

ROE

13.7 % (12.2)

CET1

17.2 % (14.6)

Pre loss result of core business NOK 2.179m (1.956) Loan losses NOK 299 m (263)

ROE ex gain Fremtind 11.2 %

Leverage ratio 7.5 % (7.4)

Growth in lending RM 6.4 % (9.6) **CM 1.1%** (4.2) Growth in deposits 6.6 % (5.4)

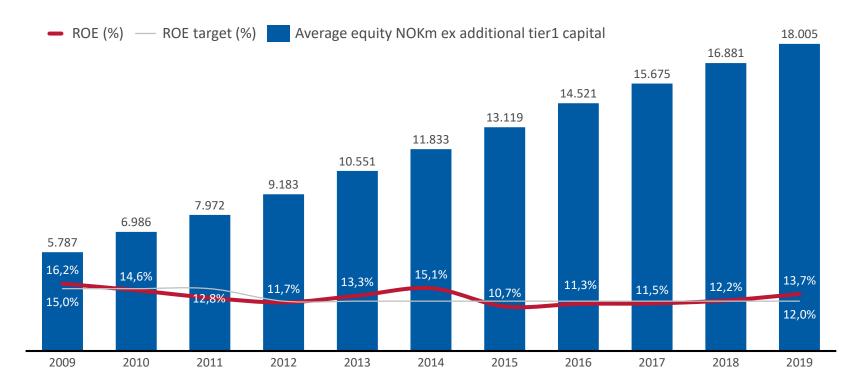
Proposed dividend NOK 6.50 (5.10)

Booked equity capital per ECC NOK 90.75 (83.87)

Profit per ECC NOK 12.14 (9.97)

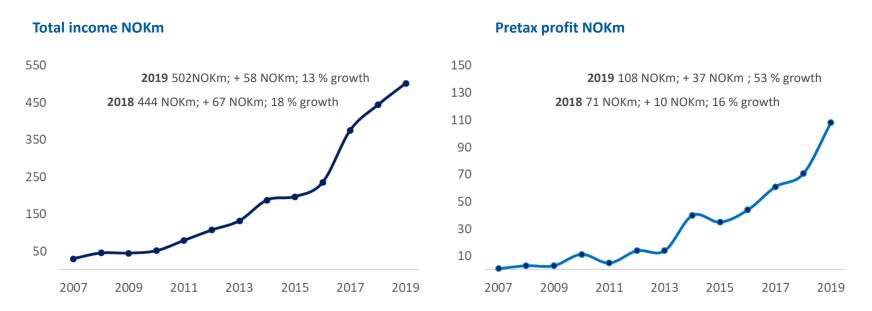
4th quarter 2019

Stable profits on increased equity, 12% ROE target since 2012





SpareBank1 Regnskapshuset SMN with strong growth, good profitability and substantial strategic value



Owned by SpareBank 1 SMN (88.7%), SpareBank 1 Søre Sunnmøre (4.6%), SpareBank 1 Gudbrandsdal (4.6%) and SpareBank 1 Lom og Skjåk (2.1%)

SpareBank 1 Markets with high activity levels, especially within investment banking

IPO	NORBIT - explore more - IPO June 2019	OKEA IPO June 2019	SpareBank TELEMARK IPO October 2018	SHELF DRILLING IPO June 2018	Fjordkraft IPO March 2018	Crayon IPO November 2017	WEBSTEP IPO October 2017
	NOK 506,000,000	NOK 362,000,000	NOK 542,000,000	USD 225,000,000	NOK 1,400,000,000	NOK 750,000,000	NOK 400,000,000
ECM (Listed)	AFRICA ENERGY Private placement	nel*	Private placement	OCEAN YIELD Private placement	VOW Private placement	AGS Private placement	data@respons Private placement
(Listeu)	January 2020 USD 25,000,000	January 2020 NOK 846,000,000	November 2019 NOK 100.000.000	November 2019 NOK 717,000,000	November 2019 NOK 107,000,000	October 2019 NOK 225,000,000	May 2019 NOK 324,000,000
	NAP	NorSun	MARITIME & MERCHANT BANK ASA	Christian Jakhelln	QUANTAFU≡L	ARNARLAX	OTOVO
ECM	Private placement	Private placement	Private placement	Private placement	Private placement	Block sale of shares	Private placement
(Not listed)	December 2019 NOK 600,000,000	June 2019 NOK 230,000,000	June 2019 NOK 102,000,000	May 2019 NOK 150,000,000	February 2019 NOK 150,000,000	February 2019 NOK 180,000,000	October 2018 NOK 100,000,000
	equinor	Eidsiva	Lundin equinor	EURONEXT	TrønderEnergi NTE	equinor	DNB SpareBank
M&A	Stake acquisition in Scatec Solar	Merger with Hafslund E-CO	Asset and cash swap for 16% own shares	Acquisition of Oslo Børs VPS	M&A and project finance of 1.5 TWh wind portfolio	Stake acquisition in Scatec Solar	Merger of non-life insurance
	December 2019 NOK 754,000,000	September 2019 NOK 100,000,000,000	July 2019 SEK 14,500,000,000	June 2019 NOK 6,790,000,000	January 2019 Undisclosed	November 2018 NOK 700,000,000	September 2018 NOK 19,750,000,000
	O(E)	TANNOG BLEPHANT	\mathcal{N} Crayon	N Bonheur ASA	DNO	EKORNES® Ekornes QM Holding AS	SICCAR POINT ENERGY
DCM	Secured bond	Secured bond	Unsecured bond	Unsecured bond	Unsecured bond	Secured bond	Tap issue
	November 2019 USD 120,000,000	November 2019 SEK 500,000,000	November 2019 NOK 300,000,000	August 2019 NOK 800,000,000	May 2019 USD 400,000,000	March 2019 NOK 2,000,000,000	March 2019 USD 100,000,000
		3EK 300,000,000	NOK 300,000,000	NOK 800,000,000	03D 400,000,000	NOK 2,000,000,000	030 100,000,000
	SpareBank 1	Sparebanken Møre	Santander Consumer Bank	bustadkreditt sogn og fjordane		Ferde	
IG	Unsecured bonds	Unsecured bond	Unsecured bond	Covered bonds	Unsecured bond	Secured bond	Unsecured bond
	January 2020 NOK 1,500,000,000	December 2019 NOK 363,000,000	November 2019 NOK 250,000,000	November 2019 NOK 300,000,000	October 2019 NOK 343,000,000	September 2019 NOK 275,000,000	August 2019 NOK 200,000,000

SpareBank 1

4th quarter 2019 5

Events in 2019



6 SpareBank 🕕

The business sector of Central Norway is diversified and stable



Retail trade

Status Outlook

V



Construction

Status ■ Outlook →



Fisheries

Status ■ Outlook →



Maritime industry

Status Outlook >



Offshore services

Status ■ Outlook →



Agriculture

Status ☐ Outlook →



Aquaculture

Status ■ Outlook →



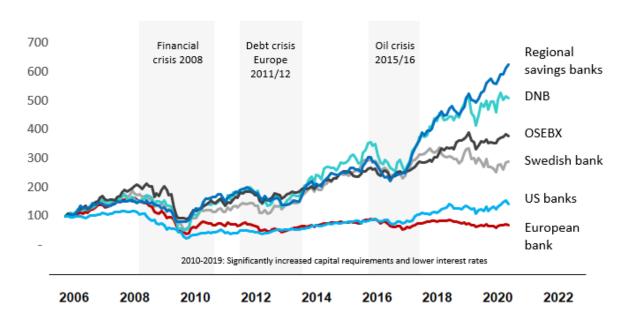
Commercial property

Status ☐ Outlook →

Norwegian banks are adaptable to changed framework conditions

Total return in % - selected banks last 15 years *

* Price increase from 31.12.2004 adjusted for dividend



Source: SpareBank 1 Markets, Weekly report Norwegian banks 9/1-20, Nils Christian Øyen



Financial ambitions

Profitable

Return on equity of 12%

Financially sound

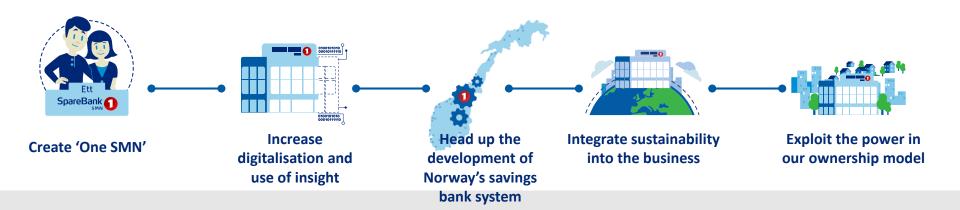
CET1 ratio 16.9%

Payout ratio of approx. 50%

Efficient

Annual cost growth in the Group to be limited to 2% in existing business

Five strategic priorities for 2020-2023



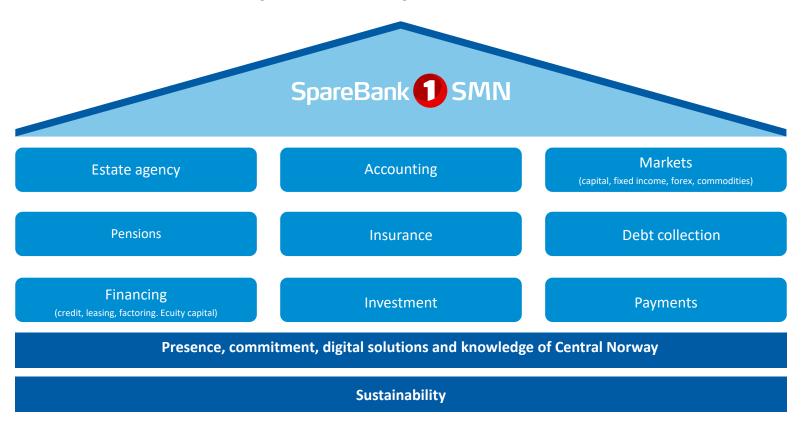
- Strengthen the customer offering and distribution
- Simplifications and efficiencies
- Attractive jobs

- Ensure relevance
- New digital solutions
- New income flows
- Improved efficiency
- Collaboration as a competitive advantage
- Growth

- Sustainable development
- Reduce risk
- Realise business opportunities

- The region's development and value creation
- Pride and commitment
- Strengthened position

Norway's most complete finance house





Diversified income platform with further potential for increased earnings

Profit before tax

Retail market NOK 1,270m (1,206)

Corporate market NOK 765m (744)

Sparebank 1 Finans Midt-Norge NOK 150m (149)

SpareBank 1 Regnskapshuset SMN NOK 108m (71)

EiendomsMegler 1 Midt-Norge NOK 32m (18)

SpareBank 1 Markets NOK 43m (15)

Astrid blir ny konserndirektør i Trøndelags største bank

Astrid Undheim slutter i Telenor, for å bli konserndirektør med ansvar for teknologi og utvikling i Sparebank1 SMN. Dette er en helt ny stilling i banken.



Strengthening the team

Astrid Undheim (39) holds a Masters
Degree and PhD in Information and
Communication Technology from NTNU

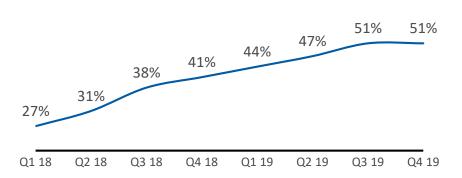
She has spent her entire career working on research, and comes from the position as Vice President Analytics and Artificial Intelligence in Telenor.



Source: Adresseavisen

Strong increase in share of digital sales in the past two years

Share of digital sales %



- Share of digital sales topped 50 per cent in 2019
- Almost a doubling in the space of two years
- Positive development in lending, savings and insurance







4th quarter 2019

Developmental power and underlying value in jointly owned companies



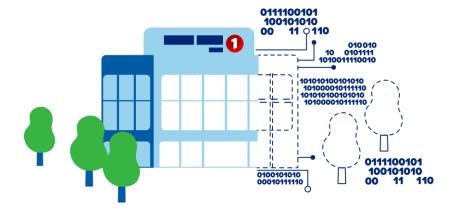
Provider and «hub» for Norwegian savings banks

Loan syndication

Wholesale banking services

Products and services

Structure



Services currently provided to other savings banks

	EM1	Regnskap	Finans	Markets	Engros- bank	Syndi- kering	Annet
SpareBank 1 BV			Х	Х	Х		
SpareBank 1 Gudbrandsdal		Х	х	х	х		
SpareBank 1 Hallingdal Valdres			Х	Х	Х		
SpareBank 1 Lom og Skjåk		Х	X	Х	Х		
SpareBank 1 Modum			Х	Х	Х		
SpareBank 1 Nord-Norge				Х		X	
SpareBank 1 Nordvest	X		Х	Х	Χ	X	
SpareBank 1 Ringerike Hadeland				Х	Х		
SpareBank 1 SR-Bank				(X)		Х	
SpareBank 1 Søre Sunnmøre	Х	Х	х	Х	Х	х	
SpareBank 1 Telemark			Х	Х	Х		
SpareBank 1 Østfold Akershus			Х	Х	Х		
SpareBank 1 Østlandet				Х		Х	
Sparebanken Møre						х	
Sparebanken Sogn og Fjordane			Х			Х	
Helgeland Sparebank						х	



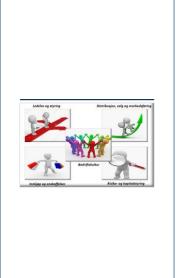
Adjustment and development based on the sustainability perspective











- 1) Documentation
- 2) Commitment and verification
- 3) Social engagement

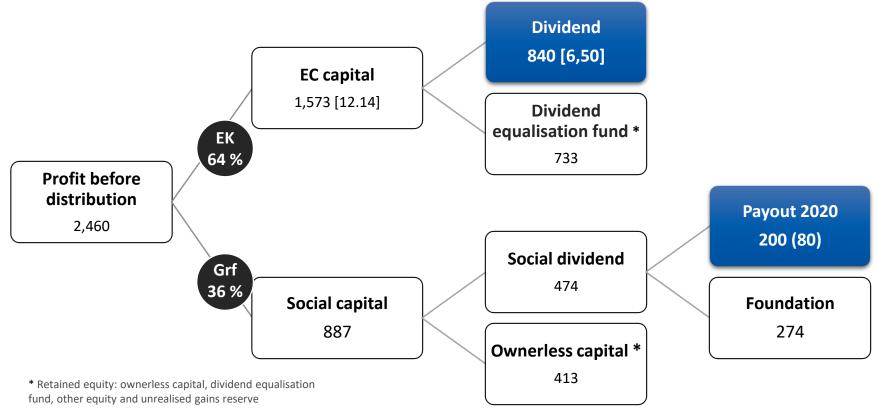
4) Integration into the business

Social commitment as a competitive advantage





Sharp increase in payout of social dividend



Why invest in SpareBank 1 SMN (MING)

- High return over time and solid capitalisation. **Efficient** banking operations and unrealised income and cost synergies within the group. Shareholder-friendly dividend policy
- Strong **position** and good **growth** in an attractive region and across all business lines. Diversified customer portfolio and income base
- Good **brand** with development potential based on ownership model, local presence and sustainability
- Substantial **underlying assets** through ownership in and outside the SpareBank1-alliance
- Well positioned through **consolidation** of Norwegian savings banks



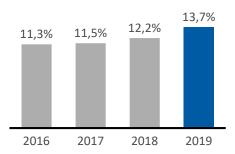
SpareBank 1

Financial information

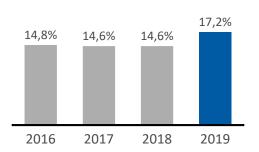
Kjell Fordal, CFO

Good profits and strong capitalization over a long period

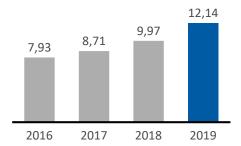




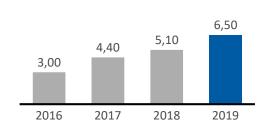
CET1



Earnings per ECC

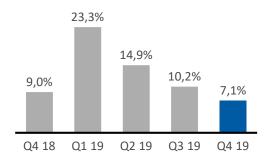


Dividend per ECC

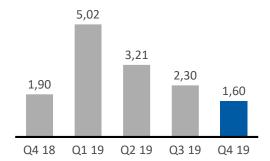


Good profits and strong capitalization over a long period

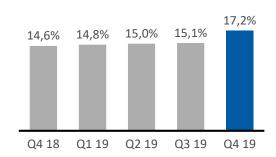
ROE



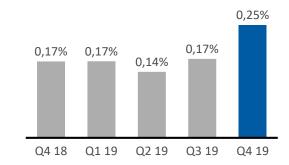
Profit per ECC



CET1



Loan losses as a percentage of total loans

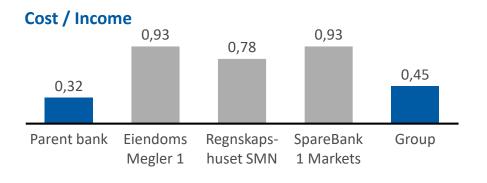


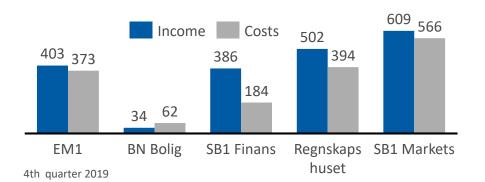
Profits

NOK mill	2019	2018	Change	Q4 19	Q3 19	Q2 19	Q1 19	Q4 18
Net interest	2.687	2.403	284	697	678	664	649	644
Commission income and other income	2.290	2.177	113	579	554	606	551	543
Operating income	4.976	4.580	397	1.276	1.232	1.271	1.200	1.187
Total operating expenses	2.797	2.624	174	720	673	701	704	701
Pre-loss result of core business	2.179	1.956	223	556	559	570	496	486
Losses on loans and guarantees	299	263	36	103	71	59	67	67
Post-loss result of core business	1.880	1.693	187	453	487	511	428	418
Related companies	419	416	3	8	85	231	95	130
Gain Fremtind	460		460				460	
Securities, foreign currency and derivates	322	341	-19	9	36	105	172	-35
Result before tax	3.081	2.450	631	469	609	848	695	513
Tax	518	509	8	123	121	165	109	104
Result investment held for sale	0	149	-149	0	0	0	0	-8
Net profit	2.563	2.090	474	346	488	683	586	401
Detum on equity	40.70	42.201		7.4.67	10.00	1400	22.20/	0.00/
Return on equity	13,7 %	12,2 %		7,1 %	10,2 %	14,9 %	23,3 %	9,0 %



SpareBank 1 SMN will come across as cost-efficient not just on an individual basis but also as a group





Profitable and non-capital-intensive subsidiaries:

- The subsidiaries are making a sound profit and requiring little equity capital compared with the group's other businesses
- In their respective segments they are costefficient
- But pose a challenge to the group's cost / income ratio

Strong market position in financial services in Central Norway

Market shares

Parent bank retail



Accounts



Parent bank SMB



Estate agency



Collateral, residential mortgages

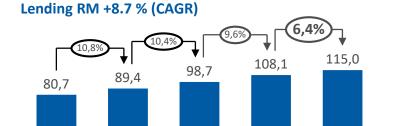


DNB 11 % Nordea 8 %





Total growth lending 4.7 % last 12 months



31.12.17

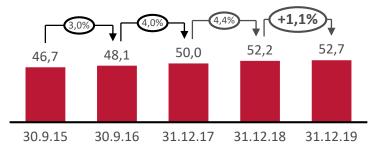
31.12.18

31.12.19

Lending CM + 3.0 % (CAGR)

30.9.16

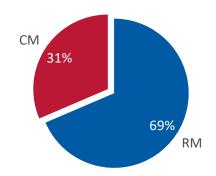
30.9.15



High growth in home mortgage lending

- Residential mortgage market growth of about 5.2 % (C2) last 12 months.
- Growth in retail lending quickened from the second quarter of 2019 after a weak first quarter
- Share of loans to personal borrowers up from 61 to 69 per cent in last four years

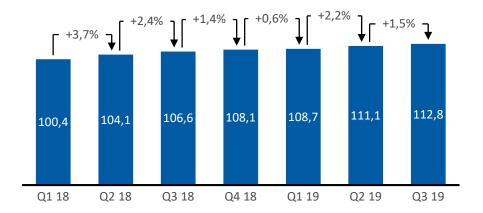
Share of lending





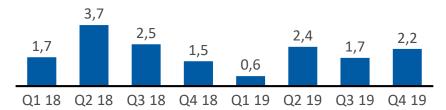
Development in lending, Retail Market

Lending NOKbn and growth per cent per quarter 2018 and 2019



- The bank's retail market growth has been very high for a long period
- Decline in growth in the first quarter of 2019 due to sharper competition
- But growth quickened from the second quarter of 2019. A significant portion of the growth in the fourth quarter is from LO-affiliated customers.

Growth NOKbn per quarter

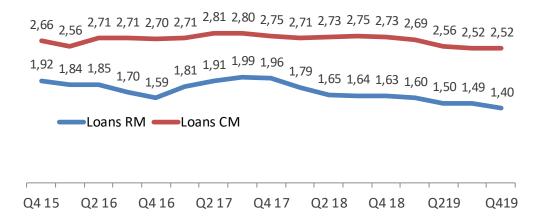


SpareBank of smn

4th quarter 2019 28 **S**

Lending margins

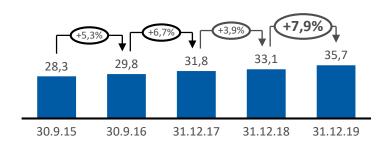
Increasing Nibor challenges the lending margins



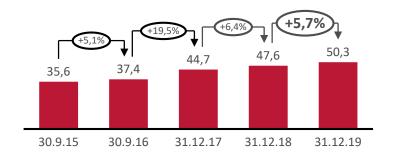
- Increased Nibor with about 80 bps in 2019
- Four general increase in residential lending rates carried out since fourth quarter 2018, The last one carried out from 7. November 2019

Total growth deposits 6.6 % last 12 months

Deposits RM + 5.6 % (CAGR)



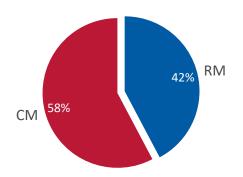
Deposits CM + 8.4 % (CAGR)



Good growth in deposits

- Stable and good growth in deposits from reatail customers
- High growth in deposits from corporate customers 2019
- Deposit-to-loan ratio 68 % (67 %), including loans sold to Bolig- and Næringskreditt 51 % (50 %)
- Of the Corporate Market deposits 25 % are from public sector

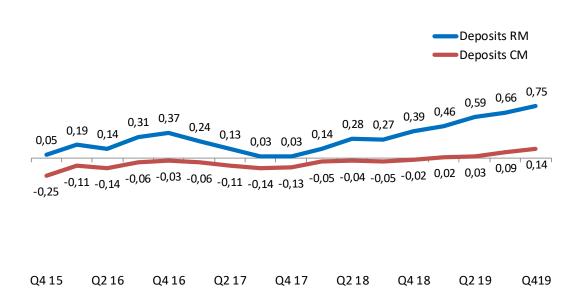
Share of deposits



SpareBank 1

4th quarter 2019

Deposit margins Retail and Corporate



 Increased Nibor in 2018 and 2019 has strengthened the margins

SpareBank 1

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Change in net interest income

2019 compared with 2018

Net interest 2019	2.687
Net interest 2018	2.403
Change	284
Obtained as follows:	
Fees on lending	9
Lending volume	111
Deposit volume	7
Lending margin	-218
Deposit margin	177
Equity capital	81
Funding and liquidity buffer	60
Subsidiaries	56
Change	284

Net interest income strengthened by growth and increased deposit margin

- Net interest income strengthened by increased lending volume
- Margins on mortgages weakened by higher Nibor in 2018 and 2019 and strengthened deposit margins
- Four general increases in mortgage interest carried out since Q4 2018
- Net interest income strengthened by higher interest on equity

Robust income platform and increased commission income

Net interest and other income

4.976 4.580 4.230 2.687 2.403 Net interest 2.225 365 366 Comm. Covered bonds 1.925 1.811 Commission income 1.635 31.12.17 31.12.18 31.12.19

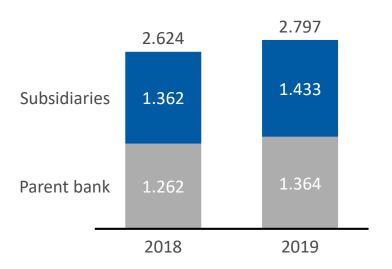
Commissions 2019 and 2018

mill kr	2019	2018	Change
Payment transmission income	233	208	25
Creditcards	59	60	0
Commissions savings and asset management	100	102	-2
Commissions insurance	183	174	9
Guarantee commissions	51	60	-8
Estate agency	390	369	21
Accountancy services	473	411	62
Securities	386	350	36
Other commissions	49	78	-29
Commissions ex. Bolig/Næringskreditt	1.925	1.811	114
Commissions Boligkreditt (cov. bonds)	349	350	-1
Commissions Næringskreditt (cov. bonds)	16	16	0
Total commission income	2.290	2.177	113

- Robust income platform
- A wide range of products both from the parent bank, the subsidiaries, and the SpareBank 1 Group

Cost growth brought by initiatives both at the subsidiaries and the bank

Costs 2018 and 2019



Cost growth at the subsidiaries

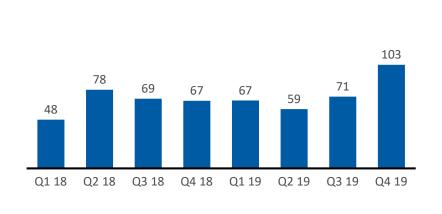
- Acquisitions by SMN Regnskapshuset
- Strengthened commitment at SpareBank 1 Markets
- Acquisition of DeBank

Cost growth at the parent bank

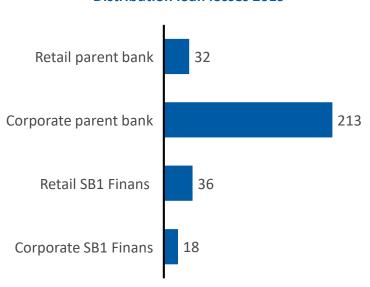
- New self-service solutions and CRM system
- Regulatory requirements bring a need for increased capacity and competence
- Anti-money laundering has high priority and requires resources

Loan losses Losses mainly in the offshore industry

Losses per quarter, NOKm



Distribution loan losses 2019



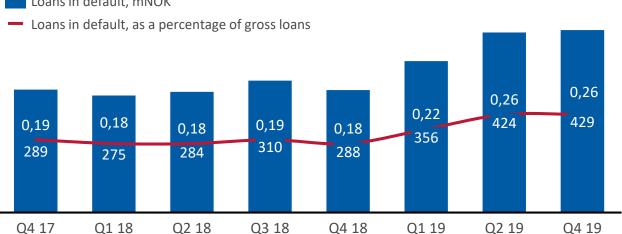
Loan losses including collective losses provisions 0.18 % (0.17 %) of gross lending as of 31.12.2019

Low levels on loans in default (0,26 %)

Some increase in default from retail customers in 2019

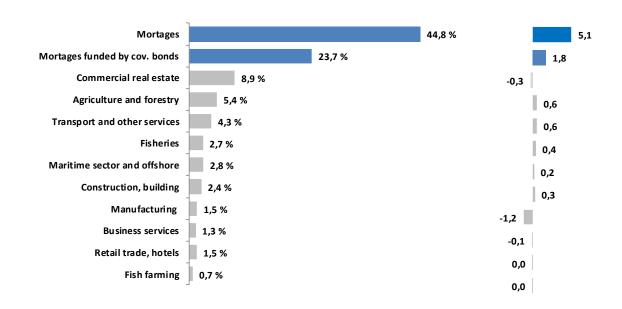
Last two years, per quarter

Loans in default, mNOK



High share mortgages of 69 % and diversified portfolio SMEs. Total lending NOK 168bn

Lending by sector as a share of total lending and change last 12 months, NOKbn



SpareBank 1

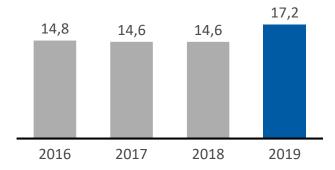
4th quarter 2019 37 S

Balance sheet

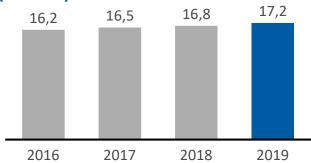
	31.12.19	31.12.18	31.12.17
Funds available	26,0	26,3	27,3
Net loans	125,3	119,7	111,0
Securities	3,0	1,9	1,8
Investment in related companies	6,5	6,1	6,4
Goodwill	0,9	0,9	0,8
Other assets	5,1	5,8	6,0
Total Assets	166,7	160,7	153,3
Capital market funding	51,9	53,5	51,8
Deposits	85,9	80,6	76,5
Other liabilities	6,4	5,7	5,3
Subordinated debt	2,1	2,3	2,2
Equity ex hybrid bonds	19,1	17,6	16,5
Hybrid bonds	1,3	1,0	1,0
Total liabilities and equity	166,7	160,7	153,3
in addition loans sold to Boligkreditt and Næringskreditt	41,5	39,8	36,7

Strong capitalization

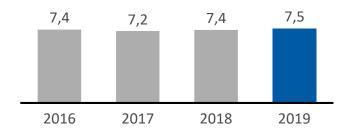
CET1



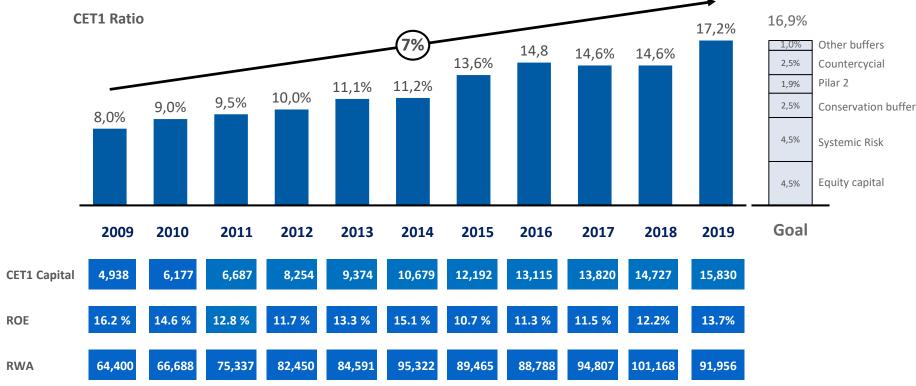
CET 1 without transitional arrangements (Basel III)



Leverage ratio



Strong development in CET 1 (capital and ratio)



SpareBank 1

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SMN homepage og internet bank: Equity capital certificates in general: www.smn.no

www.grunnfondsbevis.no





Financial calendar 2020

Q4 19 5. February 2020 Q1 20 7. May 2020 Q2 20 11. August 2020 Q3 20 30. October 2020

Appendix





Finance house offering a wide range of products

Retail customers **226 000**

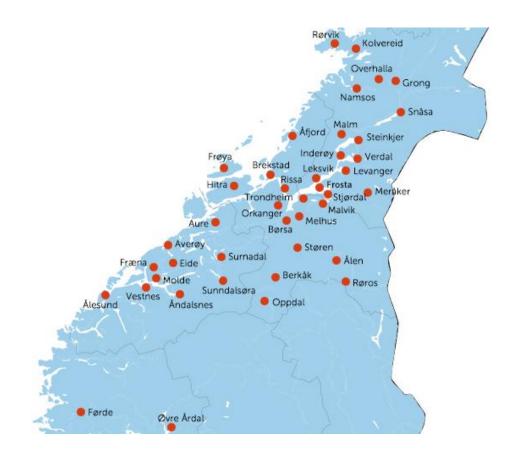
Corporate customers

15 000

Loan volume

168 bn

Market leader in the region Co-owner of SpareBank 1 Alliance



History through almost 200 years Strong financial results over time

1823 Established

1985 Sparebanken Midt-Norge

1994 Listed on Oslo Børs

1996 SpareBank 1 Alliance

2005 Acquired Romsdals Fellesbank

2009 Acquired BN Bank/Sunnmøre

SpareBank 1

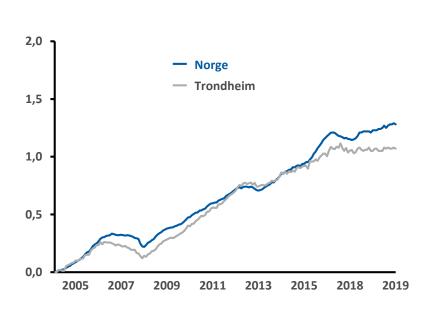
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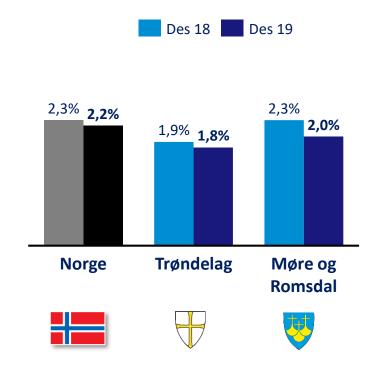
House prices levelling out at a high level

Low unemployment

House prices 2005 – 2019

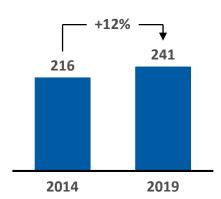
Monthly figures December 2018 and December 2019





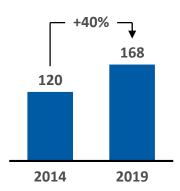
Increased revenues, number of customers and volumes

Number of customers



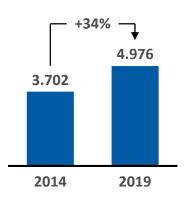
Stronger customer growth than population growth

Total loan volume



Stronger lending growth than credit growth

Operating income



Strengthening incomes on a diversified platform

Change in net interest income

Change third quarter 2019 – fourth quarter 2019

Net interest this quarter	697
Net interest previous quarter	678
Change	19
Obtained as follows:	
Fees on lending	-2
Lending volume	12
Deposit volume	1
Lending margin	-23
Deposit margin	15
Equity capital	0
Funding and liquidity buffer	17
Subsidiaries	0
Change	19

Net interest income strengthened by growth and increased deposit margin

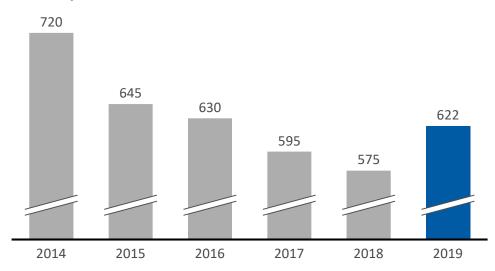
- Net interest income strengthened by increased lending volume
- Margins on mortgages weakened by higher Nibor in third quarter 2019 and strengthened deposit margins

SpareBank

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Improved efficiency in parent bank

FTEs at parent bank



- After a long period of decline in FTEs, staffing increased in 2019
- New staff have been recruited particularly in the areas of digital development and control functions
- Both distribution and internal processes have been made more efficient, at the same time as the bank has acquired far more customers and an increased business volume

SpareBank 1

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Subsidiaries

Pre tax profit subsidiaries

mNOK, SMN's share in parentheseis	2019	2018	Change	Q4 19	Q3 19	Q2 19	Q1 19	Q4 18
EiendomsMegler 1 Midt-Norge (87 %)	31	18	14	0	0	31	0	-19
BN Bolig (subsidiary of EM1)	-30	-41	10	-7	-7	-8	-9	-10
SpareBank 1 Regnskapshuset SMN (89 %)	108	71	38	27	20	41	21	14
SpareBank 1 Finans Midt-Norge (61 %)	150	149	1	35	41	35	40	42
SpareBank 1 Markets (67 %)	43	15	28	4	11	26	2	-6
SpareBank 1 SMN Invest (100%)	48	8	40	4	-3	21	26	-20
DeBank (100%)	-20	0	-20	-6	-5	-3	-5	0
Other companies	16	6	10	4	3	4	5	-1
Subsidiaries	347	225	121	62	59	147	79	1

The results refer to the respective company accounts

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Associated companies

Profit shares after tax

mNOK, SMN's share in parentheseis	2019	2018	Change	Q4 19	Q3 19	Q2 19	Q1 19	04 18
SpareBank 1 Gruppen (19,5 %)	252	289	-37	-12	40	186	38	99
Gain Fremtind	460	0	460	0	0	0	460	0
SpareBank 1 Boligkreditt (20,9 %)	26	-7	33	0	3	8	14	-9
SpareBank 1 Næringskreditt (31,0 %)	21	15	6	6	5	2	8	4
BN Bank (35,0 %)	113	97	16	28	33	27	24	24
SpareBank 1 Kredittkort (17,3 %)	13	23	-10	0	5	5	3	6
SpareBank 1 Betaling (19,5 %)	3	-12	15	-5	-2	-2	12	-3
Other companies	-3	-1	-2	-5	-4	5	0	-1
Associated companies	883	402	481	12	81	231	560	120

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Return on financial investments

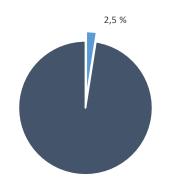
NOKm	2019	2018	Change	Q4 19	Q3 19	Q2 19	Q1 19	Q4 18
Capital gains shares	120	96	24	11	1	23	84	-48
Gain/(Loss) on sertificates and bonds	-20	-77	56	-42	-26	15	32	5
Gain/(loss) on derivatives	132	187	-55	40	29	40	23	-5
Gain/(loss) on financial instruments related to hedging	-9	-4	-6	-8	4	-1	-4	1
Gain/(loss) on other financial instruments at fair value	9	10	-1	-2	4	-4	10	-13
Foreign exchange gain / (loss)	22	63	-40	-10	10	14	9	16
Gains/(Loss) on shares and share derivatives at SpareBank 1 Markets	54	58	-5	17	13	8	15	7
Net return on financial instruments	307	335	-26	7	35	95	169	-37

Including result investment held for sale

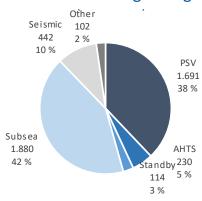
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Offshore constitutes a small share of total credit risk (2.5 per cent) Impairment level corresponds to 13.5 per cent of the offshore portfolio

Offshore: 2,5 % av EAD



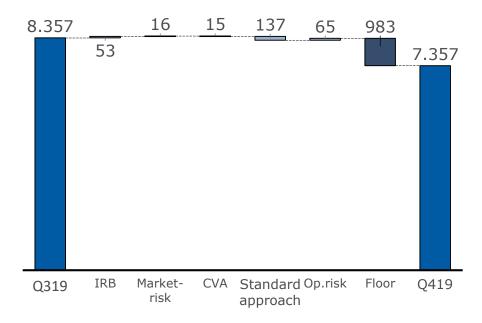
Subsea and PSV largest segments (EAD mill kr)



				Indivi-	To	tal impair-	Share of
	mill kr	EAD	Loans	dual	IFRS 9	ments	EAD
7%	Low risk	305	193	0	1	0,6	0,2 %
45 %	Medium risk	2.013	1.701	0	87	87	4,3 %
15 %	High risk	681	439	0	27	27	4,0 %
33 %	Obligors with impairments / defaulted	1.459	1.148	487	0	487	33,4 %
100 %	Total	4.459	3.482	487	115	602	13,5 %

The capital requirement fell by 12% in Q4; the removal of the Basel 1 floor explains almost the entire change

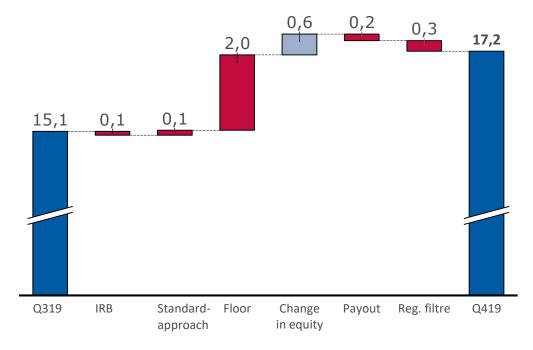
- Removal of the Basel I floor provides a substantial positive effect.
- Introduction of the SMB rebate also has a substantial effect
- Riskweights for IRB-RM are increasing



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The Group's CET1 ratio 17.2%

- Removal of the floor lifts CET1 ratio by 2 %
- The effect of the SMB rebate of NOK 2.7bn corresponds to about 0.4 %, and is distributed on IRB and the standardised approach
- No other signifcant changes
- Change in equity affected by issuance of hybrid capital



SpareBank 1

Key figures

	31.12.19	31.12.18	31.12.17
CET 1 ratio	17,2 %	14,6 %	14,6 %
Core capital ratio	19,3 %	16,3 %	16,6 %
Capital adequacy	21,6 %	18,5 %	18,6 %
Leverage ratio	7,5 %	7,4 %	7,2 %
Growth in loans (incl.Boligkreditt and Næringskreditt)	4,7 %	7,8 %	8,2 %
Growth in deposits	6,6 %	5,4 %	13,9 %
Deposit-to-loan ratio	68,0 %	66,9 %	68,2 %
RM share loans	68,6 %	67,4 %	66,3 %
Cost-income ratio	45,3 %	49,2 %	47,5 %
Return of equity	13,7 %	12,2 %	11,5 %
Impairment losses ratio	0,18 %	0,17 %	0,24 %



Key figures ECC

	2019	2018	2017	2016	2015
ECC ratio	64,0 %	64,0 %	64,0 %	64,0 %	64,0 %
Total issued ECCs (mill)	129,30	129,62	129,38	129,64	129,43
ECC price	100,20	84,20	82,25	64,75	50,50
Market value (NOKm)	12.956	10.914	10.679	8.407	6.556
Booked equity capital per ECC	90,75	83,87	78,81	73,35	67,39
Post-tax earnings per ECC, in NOK	12,14	9,97	8,71	7,93	6,96
Dividend per ECC	6,50	5,10	4,40	3,00	2,25
P/E	8,26	8,44	9,44	8,17	7,26
Price / Booked equity capital	1,10	1,00	1,04	0,88	0,75





Agreement with the LO generating new growth

- Three-year agreement between the LO and SpareBank 1 SMN and SpareBank 1 Østlandet as preferred partner banks
- The LO is Norway's largest labour union with almost a million members in total, and about 175,000 members in the bank's catchment area
- SpareBank 1 SMN has since the agreement was signed succeeded well in recruiting new customers in the LO segmentet, and this largely involves the entire customer relationship



- SpareBank 1 SMN 1 has a targeted focus on AML, and has in 2019 made the adjustments needed to bring the bank into line with the new Anti-Money Laundering Act
- A considerable effort has been made in 2019 to update customer identity verification and customer data across the entire customer portfolio
- In 2019 more than 50 staff members have been dedicated to tasks related to the bank's effort to combat money laundering and terrorist financing.

Important instruments for taking an even clearer position in the region among target groups: the family and small and medium businesses

Battle arena:
Prioritised target groups

Geographical catchment area

Battle arena:
Channels

Battle arena:
Customer needs

FAMILIES



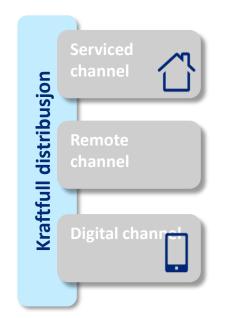
YOUNG PEOPLE



SMBs









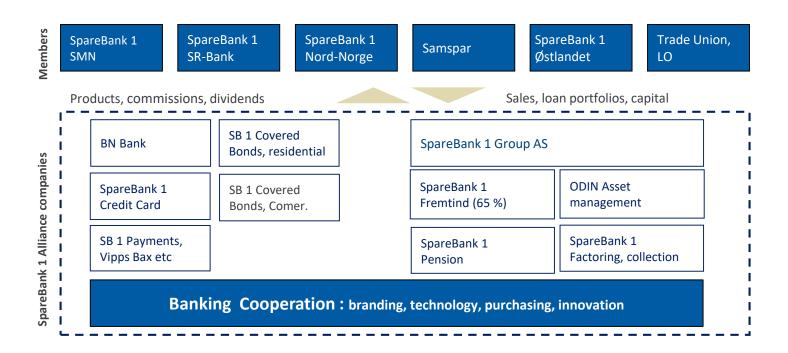
SpareBank 1 Alliance: National champion, regional focus



- The SpareBank 1-alliance consists of 14 banks
- Operate exclusively in Norway Norway's most extensive branch network with approx. 350 branches
- SpareBank 1-banks are at the forefront of technological innovation
- Operate as independent banks in each their respective Norwegian region
- Market leaders in their core regional markets
- The largest banks (~ 80% of total assets) have the following ratings:

Sr. Unsec. Ratings	Fitch	Moody's
SpareBank 1 SMN	A- / F2	A1 / P-1
SpareBank 1 SR	A- / F2	A1 / P-1
SpareBank 1 SNN	A / F1	A1 / P-1
SpareBank 1 East	n/a	A1 / P-1

Spare Bank 1 Alliance



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