

Q4 2013 Preliminary annual accounts 2013

February 5th 2014

### 2013 profit performance is the best in the bank's history

- An excellent year the bank is delivering on its stated goals and plans
- Strong focus on profitability, management of risk-weighted assets and implementation of the capital plan has strengthened the CET1 ratio by 1.1 ppt. Government-imposed core capital requirements will be met without carrying out an ordinary stock issue. The board of directors may consider a private placing with the foundation Sparebankstiftelsen SMN.
- Sparebank 1 SMN is firmly positioned as market leader and has in 2013 continued to strengthen its market position in spite of capital restrictions.
- Earnings are robust with an increase in other incomes due to higher sales at the same time as the cost level has been reduced.
- «Best for customer experience» is the bank's major change-andimprovement project which has revealed a large potential for increased market shares and, by the same token, continued income growth through a stronger focus on organisational measures and advisor performance.



## Very strong profit improvement

**Net profit NOK 1,400m (1,077m)** 

**Return on equity 13.3 % (11.7 %)** 

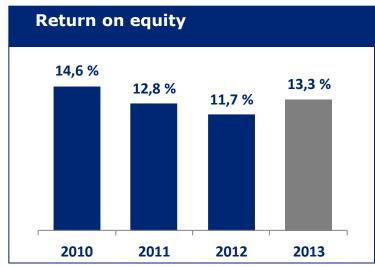
Result of core business NOK 1.256m (904m) up 39 %

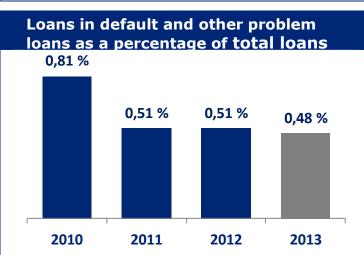
Retail banking share of loans 61% (60%)

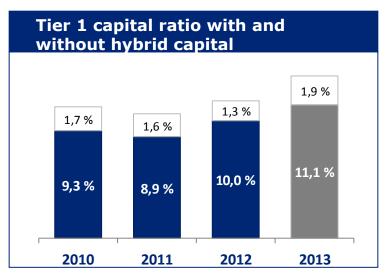
Cost growth parent bank -1 % (11%)

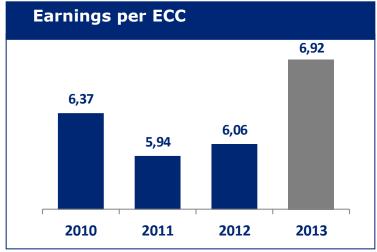
**CET1** capital at 11.1% (10.0%)

## **Progress for all central profit elements**









## **Earnings per ECC** (adjusted for stock issues)



# Strategy guidelines that are few in number and clear-cut assure a clear direction and task understanding in the organisation. Local-level implementation ensures realisation

#### Strategic tasks and guidelines

Best for customer experience

The best and most committed staff

**Growth in market shares** 

**Continuous improvement** 

Exploit potentials in the SpareBank 1 alliance





Decentralised management and local ownership of customers and market



Increased

Increased input:

- Trondheim, Molde and Ålesund
- SMEs



Improve work processes, better working tools



Take out the benefit of increased cooperation in the

cooperation in the alliance. Intensify the digital focus



# The group's subsidiaries hold a dominant position in the market and ensure a diversified income base and robust value creation

Position Company Business areas



Number 1 position in market area. House sales, projects, commercial property. 40% market share, strong synergy with the bank Profit of NOK 60.7m (76.2m)



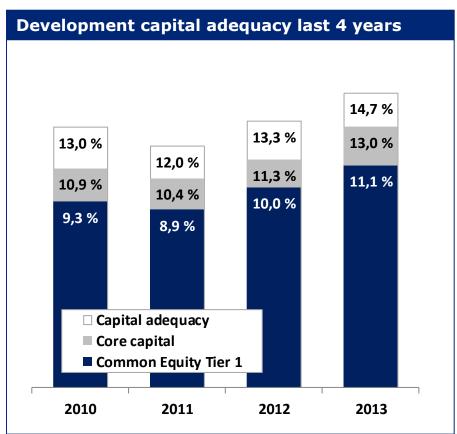
Number 1 position in market area. Leasing NOK 1.8bn, car loans NOK 1.4bn. Consumer finance from 2014 Profit of NOK 50.7m (55.8m)

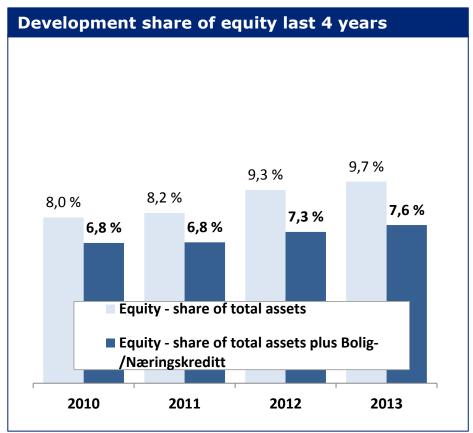




Ambitious growth strategy, company acquisitions.
30% growth over past year.
Accounting services, advisory services.
Profit of NOK 14.0m (13.8m)

## Strenghtened capital. Very high equity ratio in relation to total assets



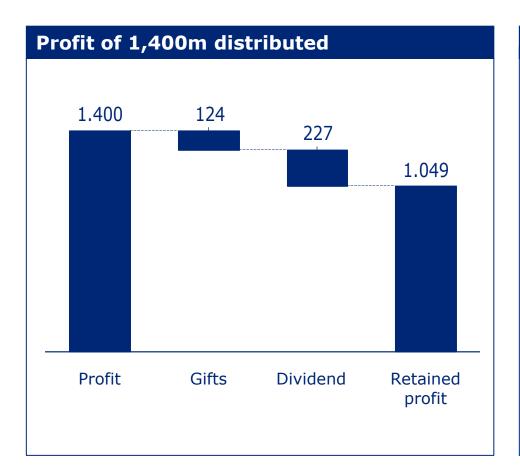


## SpareBank 1 SMN will now meet the core capital target of 13.5% by mid-2016 without an ordinary stock issue

**Capital a scarce factor** The bank must balance Room for action Curb expansion in Result corporate market Regulatory conditions 2. Refine portfolio Correct risk pricing Growth **Distributions** Dividend policy **Price** of capital Capital allocation within the group **Capital Stock Issues** Focus on risk-adjusted **Affiliates** return Access to capital Selling noncore business

**Drivers**: Tougher requirements on common equity tier 1 capital, expanded riskweighted assets and increased requirements on capital strength

### **Board of directors recommends dividend of NOK 1.75 per EC**



#### Dividend in line with capital plan

- In line with capital plan the Board recommends a payout ratio of 25 % of the group's profit. In the capital build-up period, dividend payouts will be in the range 25-35%
- The Board recommends a cash dividend of NOK 1.75 kroner per equity certificate, a total of NOK 227m
- The board of directors further recommends the supervisory board to allocate NOK 124m as gifts, i.e. the same payout ratio as to the EC-holders. Of this sum, NOK 35m will be allocated to non-profit causes and NOK 89m donated to the foundation Sparebankstiftelsen SMN

Earnings per equity certificate 6.92. ECC-holder ratio 64,6 %

## SpareBank 1 SMN intends to be among the best performing banks

Customer orientation	Best on customer experience Will continue to strengthen market position
Profitable	In the area of 12 % - 14 % annually up towards 2015
Solid	13.5% by the end of 1. half 2016
Efficient	Maximum parent bank cost growth of 3% per annum up to 2015. Increased efficiency and productivity
Dividend	Real-terms payout ratio of 25% to 35%. Strong focus on strengthening capital through retained profit



Financial figures

### Q4 2013

Profit NOK 366m (260m)

ROE 13.1 % (10.5 %)

**Result of core business NOK 320m (266m)** 

**CET 1 increased with 39 bp in Q4** 

Growth in lending RM 1.7 % and CM 1,5 % in Q4

**Booked equity capital per ECC NOK 55,69 (50,09)** 

### **Good profit trend for core business**

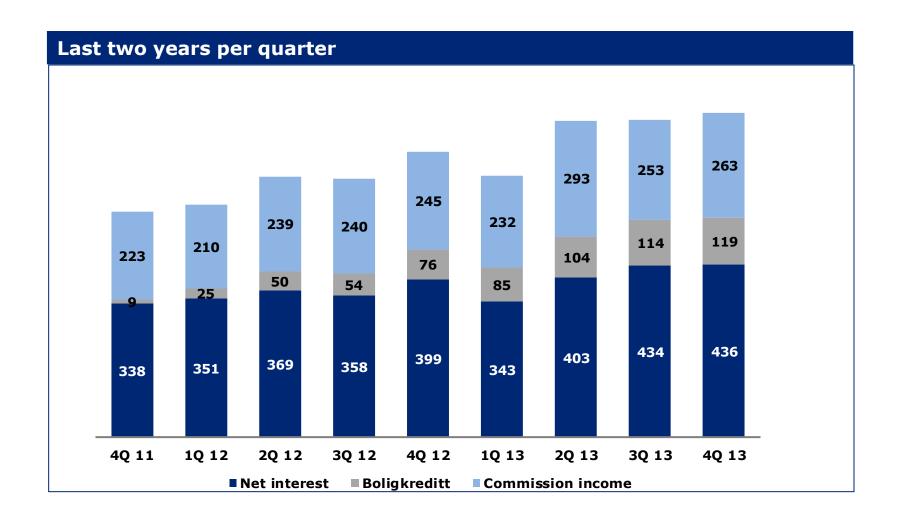


#### **Comments**

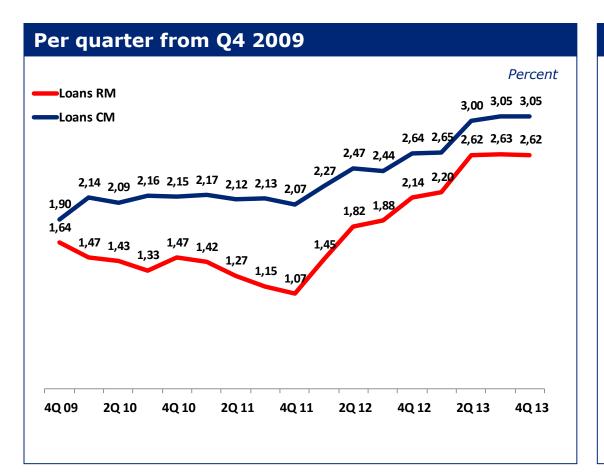
Improvement in 2013 at a high degree due to

- Increased lending margins, both retail and corporates
- Positive development commission income
- Moderate cost growth

### Positive development operating income



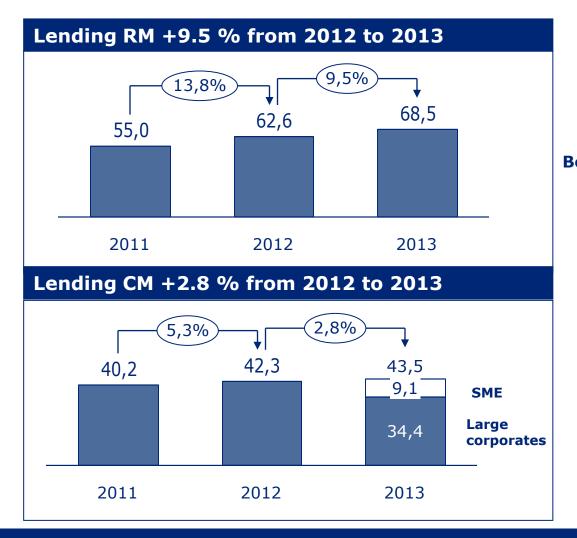
## Lending margins Retail and Corporate Increased capital requirements have led to strengthened margins in 2013

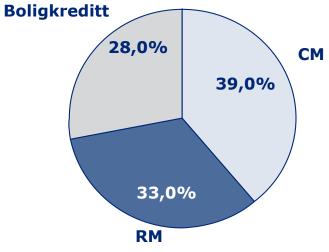


#### **Comments**

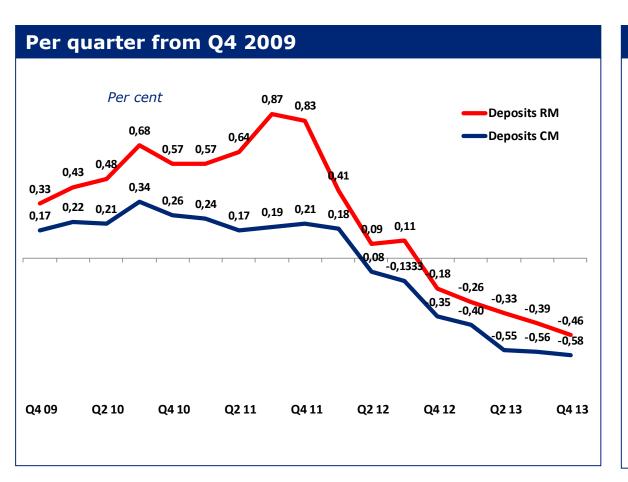
- Increase in lending rates for both retail and corporate customers carried out in Q2 to meet announced increased capital requirements
- Interest rate level remains low

## Total growth lending 6.8 % High growth in lending to mortgages





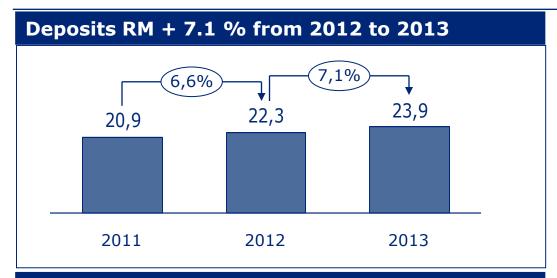
### **Deposit margins Retail and Corporate**

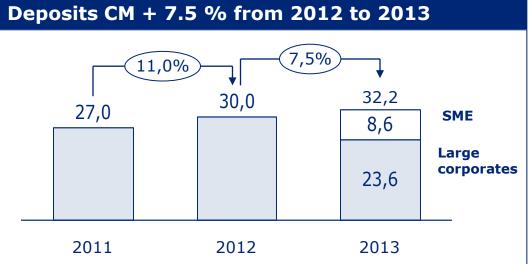


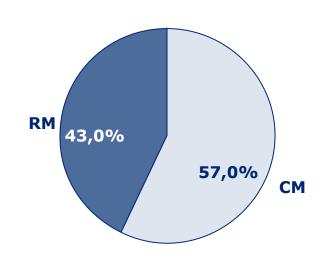
#### **Comments**

- Measured against NIBOR, margins have declined through 2012 and 2013
- Deposits are a favourable and important funding source for the bank
- Low interest rate level has resulted in declining margins

### **Total growth deposits 7.3 %**

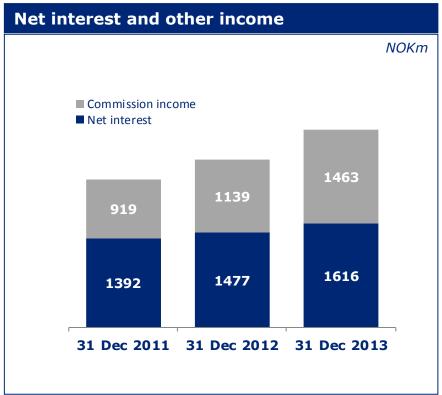






## Net interest, provision commission and other income

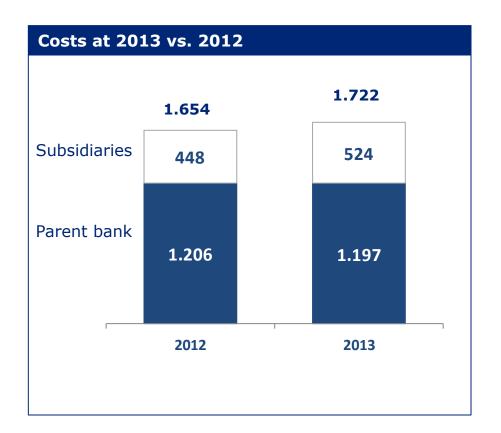
The Group's income has increased and become more diversified and sustainable



Commission income 2012 and 2013						
mill kr	31 Dec 2013	31 Dec 2012				
Payment transmission income	233	197				
Commissions savings	50	48				
Commissions insurance	124	122				
Guarantee commissions	56	30				
Estate agency	319	336				
Accountancy services	125	100				
Assets management	30	11				
Rental income	45	37				
Other commissions	59	53				
Commissions ex. Bolig/Næringskreditt	1.041	934				
Boligkreditt and Næringskreditt	422	205				
Total commission income	1.463	1.139				

- The Group's income platform is robust
- Incomes derive from a wide range of products both from the parent bank, the subsidiaries, and the SpareBank 1 Group
- Increased margins on loans

## Reduced costs at parent bank compared with 2012. Some growth at subsidiaries, at a large extent due to acquisitions



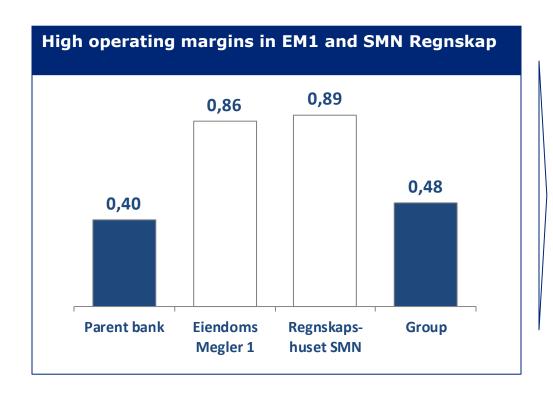
#### **Comments**

Reduced growth in costs at parent bank compared with 2012

Cost growth at subsidiaries due to company acquisitions

In the fourth quarter the group recognised a one-off amount of NOK 25m less tax related to buyout of leases.

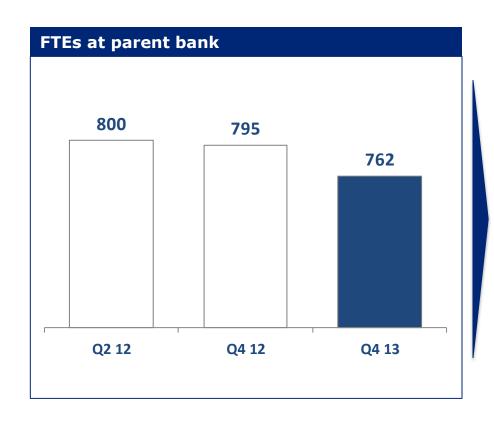
## SpareBank 1 SMN will come across as cost-efficient not just on an individual basis but also as a group



#### Profitable and non-capitalintensive subsidiaries:

- Both EM1 and SMN Regnskap are companies making a sound profit and requiring little equity capital compared with the group's other businesses
- 2 In their respective segments they are highly cost-efficient
- **3** But pose a challenge to the group's cost / income ratio

# Trend in full-time position equivalents (FTEs) on schedule. SpareBank 1 SMN will achieve goal of eliminating 25 FTEs per year in the period to 2015

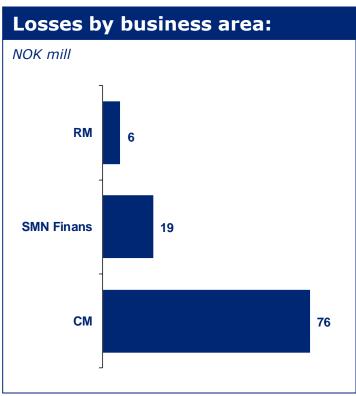


Staffing plan communicated across, and anchored in, the bank

The bank is on the right path in terms of resource use. No. of FTEs cut by about 25 in 2013

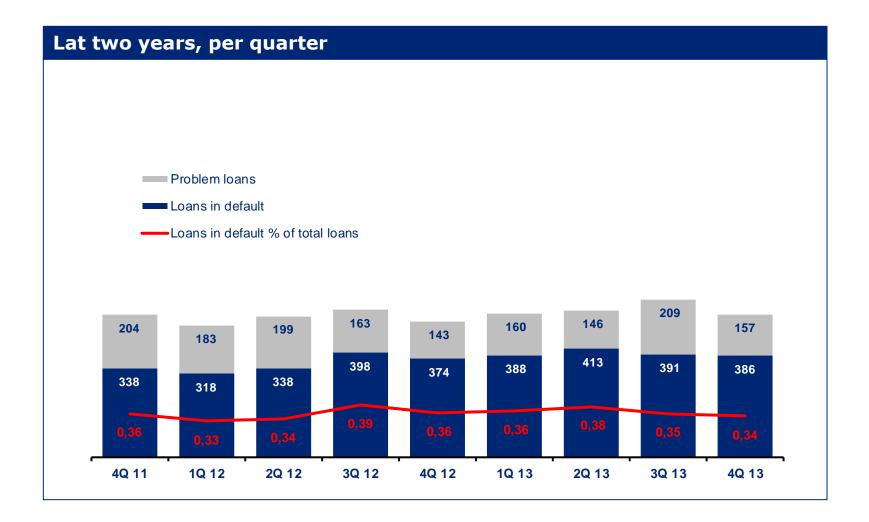
### Low loan losses





• Loan losses measure 0.09% (0.06%) of gross lending at 30 December 2013

## **Defaults and other problem loans Low levels**

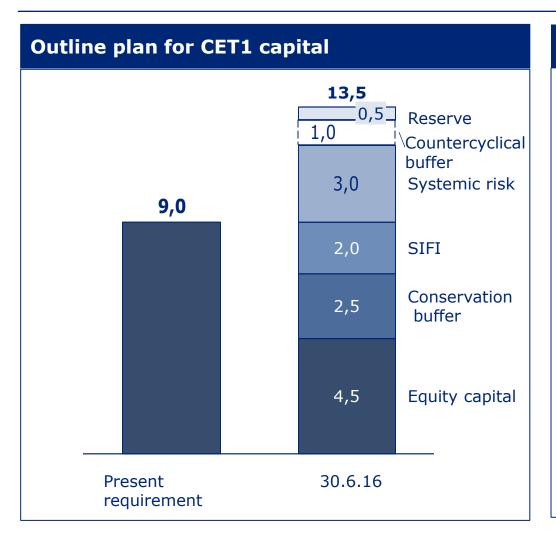


## **Balance sheet**

Last three y	ears
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	31 Dec 2013	31 Dec 2012	31 Dec 2011
Funds available	22,9	21,3	17,0
Net loans	79,8	74,5	72,6
Securities	1,0	0,8	0,6
Investment in related companies	4,7	5,1	4,7
Goodwill	0,5	0,5	0,5
Other assets	6,4	5,9	6,0
TOTAL ASSETS	115,4	108,0	101,5
Capital market funding	38,9	35,4	34,4
Deposits	56,1	52,3	47,9
Funding, "swap" arrangement with the government	1,2	2,3	2,9
Othe liabilities	4,6	4,9	5,3
Subordinated debt	3,3	3,0	2,7
Equity	11,2	10,1	8,3
TOTAL DEBT AND EQUITY	115,4	108,0	101,5
*) in addition loans sold to SPB1 Boligkreditt	31,7	30,0	21,1

## SpareBank 1 SMN planning for a CET1 ratio of 13.5% - Assuming a countercyclical buffer of 1 %



#### SMN planning for 13.5%

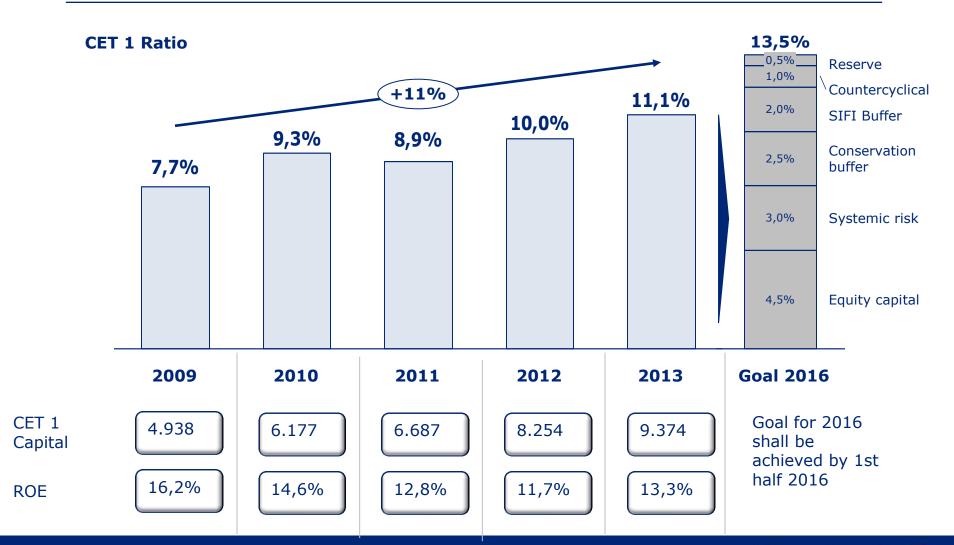
#### **Capital plan:**

- Increase capital efficiency
- Some capacity for growth, mainly weighted towards the retail market
- Tight cost management
- · Retained profit
- Dividend as previously communicated (25% - 30%)
- No stock issue

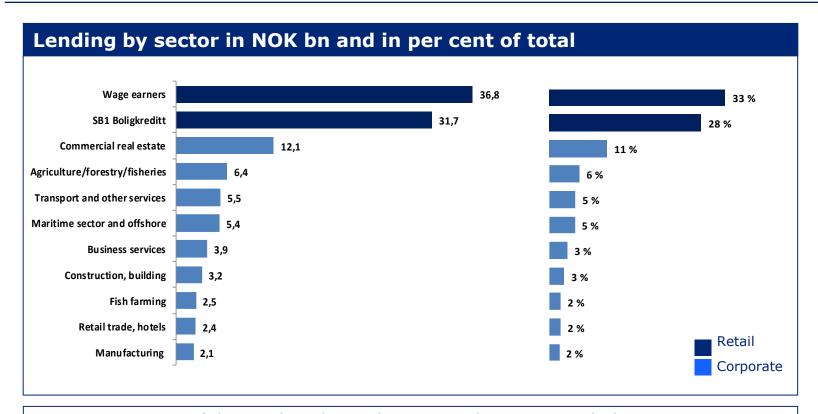
#### **Ongoing assessments**

- Sale of businesses
- Distribution of capital between the business areas

## Development in common equity Tier 1 (capital and ratio), and ROE from 2009 to 2013

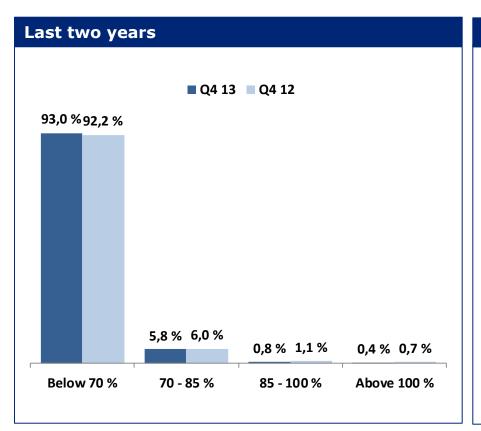


## High and increased share mortgages and diversified portfolio SMEs



- Large portions of the retail market and primary industries are risk-dampening
- The Group has a well diversified corporate market portfolio
- No specific concerns related to the bank's loans to commercial real estate. Low interest rates and stable high occupancy rates in the bank's market area

### Loan to value mortgages

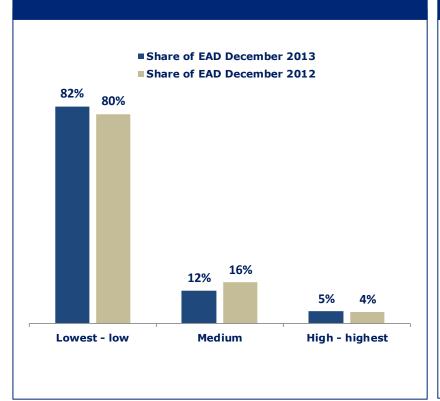


#### **Comments**

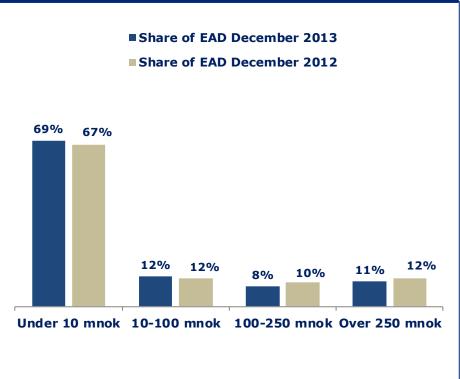
- 98,8 % of the exposure has an LTV of less than 85 %
- Exposure with LTV higher than 85 % has been reduced by 0,6 %-points to 1,2 % during 2013

## **Improved credit risk**

SpareBank 1 SMN's loans distributed on risk class and share of Exposure At Default



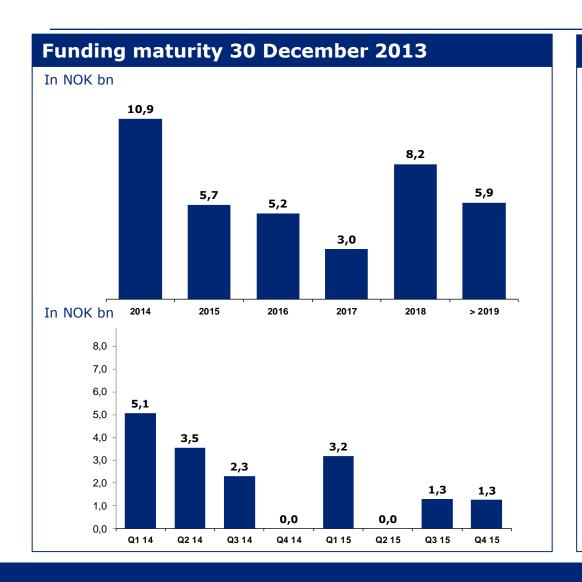
SpareBank 1 SMN's loans distributed on size of customer engagement and share of Exposure At Default



## **Divercified funding Balance sheet items including Bolig- and Næringskreditt 31.12.2013**

	Assets	De	ebt and Equ	ity
	147	1	147	1
Bolig- and Næringskreditt	32		32	Bolig- and Næringskreditt
			35	Senior funding
Net lending	79		53	Deposits
Other assets	31		11 11	Other Equity

### Satisfying access to capital market funding



#### **Comments**

- SpareBank 1 Boligkreditt is the main funding source through covered bonds. NOK 30.5 billion transferred as of 30 December 2013
- In 2013 SpareBank 1 SMN raised a five-year loan of EUR 500bn.
- Maturities 2014 -2015 NOK 16.7 bn
  - NOK 10,9 bn in 2014
  - NOK 5,8 bn in 2015

## **Appendix**

## **Positive development in profits**

Profit	At 30. Dec 2013			3	P	er qua	rter	
NOK mill	31 Dec 2013		Change	Q4 13	Q3 13	Q2 13	Q1 13	Q4 12
Net interest	1.616	1.477	139	436	434	403	343	399
Commission income and other income	1.463	1.139	324	382	367	396	317	321
Operating income	3.079	2.616	462	818	801	800	660	720
Total operating expenses	1.722	1.654	68	465	406	436	414	437
Pre-loss result of core business	1.357	963	394	352	395	364	245	283
Losses on loans and guarantees	101	58	42	32	30	21	17	17
Post-loss result of core business	1.256	904	352	320	365	342	228	266
Related companies, including held for sale	384	261	123	94	150	32	108	30
Securities, foreign currency and derivates	147	207	-59	58	16	13	61	34
Result before tax	1.788	1.371	416	471	531	387	398	329
Tax	388	295	93	110	98	102	77	69
Net profit	1.400	1.077	323	361	433	285	321	260
Return on equity	13,3 %	11,7 %		13,1 %	16,3 %	11,1 %	12,7 %	10,5 %

## **Subsidiaries**

## **Profit subsidiaries before tax last three years**

	31 Dec 2013	31 Dec 2012	31 Dec 2011
EiendomsMegler 1 Midt-Norge (87 %)	60,7 *)	76,2	75,6
SpareBank 1 Regnskapshuset SMN	14,4	12,0	5,0
SpareBank 1 Finans Midt-Norge (90 %)	50,7 *)	55,8	26,3
Allegro Finans (90 %)	9,3 *)	-3,7	-5,4
SpareBank 1 SMN Invest	46,6	-15,0	87,5
Other companies	-24,4	-11,0	-21,3

<sup>\*)</sup> The company's total profit

## **Associated companies**

Profit shares after tax last three years									
	31 Dec 2013	31 Dec 2012	31 Dec 2011						
SpareBank 1 Gruppen (19,5 %)	209,5	94,1	95,8						
SpareBank 1 Boligkreditt (18,4 %)	40,2	44,2	16,3						
SpareBank 1 Næringskreditt (29,3 %)	7,9	8,2	8,9						
BN Bank (33 %)	90,5	72,1	89,4						
Other companies (held for sale)	-8,9	29,5	37,5						

## **Return on financial investments**

Satisfactory return							
NOKm	31 Dec 2013	31 Dec 2012	Q4 13	Q3 13	Q2 13	Q1 13	Q4 12
Share of profit in related companies	384	260	201	150	33	108	30
Net gain and dividends on securities	114	24	94	19	2	25	2
Net gain on bonds and derivatives	-40	57	-7	-19	-14	20	0
Net gain on trading and derivatives Markets	73	126	32	16	25	17	31
Return on financial investments	531	467	320	166	45	169	63

Including held for sale

#### Reduced costs in parent bank, some growth in subsidiaries Change in operating expenses 2012 – 2013

NOK mill	
Expenses 30 Dec 2013	1.722
Expenses 30 Dec 2012	1.654
Change	68
Obtained as follows:	
Parent bank	-8
Personell costs	-32
IT	21
Premises	3
Subsidiaries	76
Regnskapshuset SMN	25
EiendomsMegler 1	7
SpareBank 1 Finans Midt-Norge	6
Allegro	6
Other subsidiaries	7
Utkjøp leiekontrakter	25
Group	68

#### Reduced cost growth in 2013

- Reduced costs in parent bank
- Number of FTEs shall be reduced with 75 in 3 years. Reduction of 25 during 2013
- Purchases of accountancy offices have caused "new" costs
- Some growth in other subsidiaries
- In the fourth quarter the group recognised a one-off amount of NOK 25m less tax related to buyout of leases.

## **Capital adequacy**

NOKm		
	31.12.13	31.12.12
Core capital exclusive hybrid capital	9.374	8.254
Hybrid capital	1.615	1.103
Core capital	10.989	9.357
Supplementary capital	1.428	1.586
Total capital	12.417	10.943
Total credit risk IRB	3.787	3.756
Debt risk, Equity risk	234	220
Operational risk	398	420
Exposures calculated using the standardised approa	2.151	2.074
Deductions	-119	-120
Transitional arrangements	316	246
Minimum requirements total capital	6.767	6.596
RWA	84.591	82.446
Core capital ratio	11,1 %	10,0 %
Core capital ratio ex. hybrid capital	13,0 %	11,3 %
Capital adequacy ratio	14,7 %	13,3 %

## **Key figures**

	31 Dec 2013	31 Dec 2012	31 Dec 2011
Net interest	1,44	1,40	1,41
Comm. income and net retur on fin. inv.	1,76	1,51	1,38
Operating expenses	1,54	1,57	1,46
Net profit as a percentage of ATA	1,66	1,34	1,29
Capital adequacy ratio	11,1 %	10,0 %	8,9 %
Core capital ratio	13,0 %	11,3 %	10,4 %
Growth in loans incl.Boligkreditt	6,8 %	10,2 %	8,6 %
Growth in deposits	7,3 %	9,2 %	11,9 %
Deposit-to-loan ratio	70 %	70 %	65,5 %
RM share loans	61 %	60 %	58 %
Cost-income ratio	48 %	54 %	54 %
Return of equity	13,3 %	11,7 %	12,8 %
Impairment losses ratio	0,09 %	0,06 %	0,03 %
ECC price	55,00	34,80	36,31
Adjusted profit per ECC	6,92	5,21	6,06

## **Key figures ECC**Including effects of issues

	2013	2012	2011	2010	2009
ECC ratio	64,6 %	64,6 %	60,6 %	61,3 %	54,8 %
Total issued ECCs (mill)	129,83	129,83	102,76	102,74	82,78
ECC price	55,00	34,80	36,31	49,89	45,06
Market value (NOKm)	7.141	4.518	3.731	5.124	3.749
Booked equity capital per ECC	55,69	50,09	48,91	46,17	42,11
Post-tax earnings per ECC, in NOK	6,92	5,21	6,06	5,94	6,37
Dividend per ECC	1,75	1,50	1,85	2,77	2,10
P/E	7,95	6,68	5,99	7,07	8,40
Price / Booked equity capital	0,99	0,69	0,74	1,08	1,07

### **Dividend policy**

- SpareBank 1 SMN aims to manage the Group's resources in such a
  way as to provide equity certificate holders with a good, stable and
  competitive return in the form of dividend and a rising value of the
  bank's equity certificate.
- The net profit for the year will be distributed between the owner capital (the equity certificate holders) and the ownerless capital in accordance with their respective shares of the bank's total equity capital.
- SpareBank 1 SMN's intention is that up to one half of the owner capital's share of the net profit for the year should be disbursed in dividends and, similarly, that up to one half of the owner capital's share of the net profit for the year should be disbursed as gifts or transferred to a foundation. This is on the assumption that capital adequacy is at a satisfactory level. When determining dividend payout, account will be taken of the profit trend expected in a normalised market situation, external framework conditions and the need for tier 1 capital.

## 10 largest ECC holders

Owner	Number	Share
Odin Norge	4.168.311	3,21 %
Sparebankstiftelsen SpareBank 1 SMN	3.965.391	3,05 %
Pareto Aksje Norge	3.382.000	2,60 %
Verdipapirfondet DNB Norge (IV)	2.936.033	2,26 %
Frank Mohn AS	2.876.968	2,22 %
Odin Norden	2.854.979	2,20 %
Vind LV AS	2.736.435	2,11 %
MP Pensjon PK	2.058.415	1,59 %
Danske Invest Norske Aksjer Inst. II	1.857.667	1,43 %
Stenshagen Invest	1.693.384	1,30 %

### SpareBank 1 SMN

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#### **Internett adresses:**

SMN home page and internet bank: <a href="www.smn.no">www.smn.no</a>

Hugin-Online: www.huginonline.no

Equity capital certificates in general:

www.grunnfondsbevis.no

#### Financial calender 2014

Q1 7. May Q2 13. August Q3 30. October

